

# BMJ Open Voice of the nurse in paediatric intensive care: a scoping review

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## ABSTRACT

**Objectives** The objective was to explore how the voice of the nurse in paediatric intensive care units (PICU) is portrayed in the literature.

**Design** Scoping review using the six-step scoping review framework outlined by Arksey and O'Malley.

**Data sources** PubMed, Nursing (OVID), Medline (OVID), CINHAL (EBSCO), SCOPUS and Web of Science online databases. The initial search was conducted in June 2020 and was repeated in January 2023.

**Eligibility criteria** The review included publications in English; published since 2010 in peer-reviewed journals; papers identified nurses in the population studied and conducted in PICU.

**Data extraction and synthesis** The papers were screened by abstract and subsequently by reading the full text by two independent reviewers. The literature was imported into the software program NVivo V.12 for thematic analysis.

**Results** The scoping review identified 53 articles for inclusion. While the value of seeking the voice of the nurse has been identified explicitly in other healthcare contexts, it has only been identified indirectly in PICU. Four main themes emerged from the data: the voice of the nurse in the organisation of PICU, caring for children in PICU, as a healthcare professional, and communication in PICU.

**Conclusion** While this literature suggests many facets of the complex role of the nurse, including partnership with families and advocating for patients, the limited literature on care delivery reduces the capacity to fully understand the voice of the nurse at key junctions of care. Further research is needed on the voice of the nurse in PICU to illuminate the barriers and enablers for nurses using their voices during decision-making.

## STRENGTHS AND LIMITATIONS OF THIS STUDY

- ⇒ To the best of our knowledge, this is the first scoping review exploring the voice of the nurse in paediatric intensive care unit (PICU).
- ⇒ This review highlighted key areas of issues impacting on the voice of the nurse in PICU including adaptations in communication, listening to family's needs and advocating for the child's comfort.
- ⇒ It included broad search terms leading to wide range of results; however, there may be articles missed if they did not use the key terms.
- ⇒ Grey literature was not included so may have excluded unpublished literature on the topic.
- ⇒ This review protocol was not registered prior to conducting the review.

organisational change highlights that the absence of the voice of the nurse, and associated powerlessness can impact patients due to power imbalances in the workplace.<sup>7</sup> In paediatrics, nurses are the healthcare professionals with the most contact with families and are thus best positioned to support family presence and participation in care decisions.<sup>8</sup> Despite the pivotal role nurses play in care provision and communicating with families, their voices are under-represented in the scientific literature on children's nursing, specifically within the paediatric intensive care unit (PICU). In this context, voice of the nurse focuses on the perspectives, experiences and insights of the PICU nurse within the published literature.

A scoping review was selected to explore the voice of the nurse in PICU as it offers a means to review evidence and identify research gaps where little research is available.<sup>9</sup> This review will examine how the voice of the nurse in the PICU is portrayed in the literature. It will explore where the voice of the nurse is present from a PICU perspective, why it was sought, what it is saying and identify areas where the voice of the nurse is under-represented or absent. This includes context and focus of the review paper and the key findings that emerge from the literature. A better understanding of the voice of

## INTRODUCTION

The concept of voice is discussed in many contexts within healthcare literature, focusing on research participant perspectives to inform and improve clinical practice, education and policy and to identify future research needs.<sup>1</sup> In the context of this review, the term 'voice' pertains to the perspectives shared by nurses. The presence of the nursing voice in research facilitates nurses to share their experiences and perspectives on areas of importance to them.<sup>2-3</sup> In the literature, the nursing voice is commonly associated with the nurses role in advocacy and autonomy.<sup>4-6</sup> Research exploring nursing engagement in



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**Table 1** Application of six-step scoping review framework

Scoping review step	Application
Stage 1: identifying the research question	This review focused on the research question 'How is the voice of the nurse in PICU portrayed in the literature?'.
Stage 2: identifying relevant studies	The initial search strategy involved broad terms focusing on any literature involving the nurse in PICU, using the population 'nursing', concept 'voice of' and context 'PICU'. The search was conducted using PubMed, Nursing (OVID), Medline (OVID), CINHAL (EBSCO), SCOPUS and Web of Science online databases.
Stage 3: study selection	Studies were included if they were published in English, published since 2010, identified nurses in the population and were set in PICU. Research from a variety of countries was included. Any research that described care of paediatric critical care patients was evaluated, including care in of children in mixed adult and paediatric intensive care units due to the high level of critical care provision in these settings. On review of the findings, a decision was made to include only qualitative literature to allow for unconstricted exploration of the voice of the nurse. Literature that was in a setting other than PICU, published in a language other than English and if the voice of the nurse could not be identified was excluded. Comments, editorials and reviews were also excluded.
Stage 4: charting the data	Each included paper was evaluated to identify the context in which the voice of the nurse was depicted, and related themes were extracted by reviewing the paper findings and identifying key insights related to the voice of the nurse. Themes were extracted and imported to NVivo for thematic analysis.
Stage 5: collating, summarising and reporting the results.	Key themes are presented in this paper and full summary is in online supplemental table 1.
Step 6: consultation (optional)	The key stakeholders in this review are PICU nurses. No additional nurses were consulted in this review as they were part of the review team.

Adapted from Arksey and O'Malley.<sup>9</sup>  
PICU, paediatric intensive care unit.

the nurse in PICU has the potential to highlight nurses' viewpoint on specific care needs of children and families in PICU and affords an insight into their perspectives of working in the PICU environment.

### Objective

To explore how the voice of the nurse in PICU is portrayed in the scientific literature.

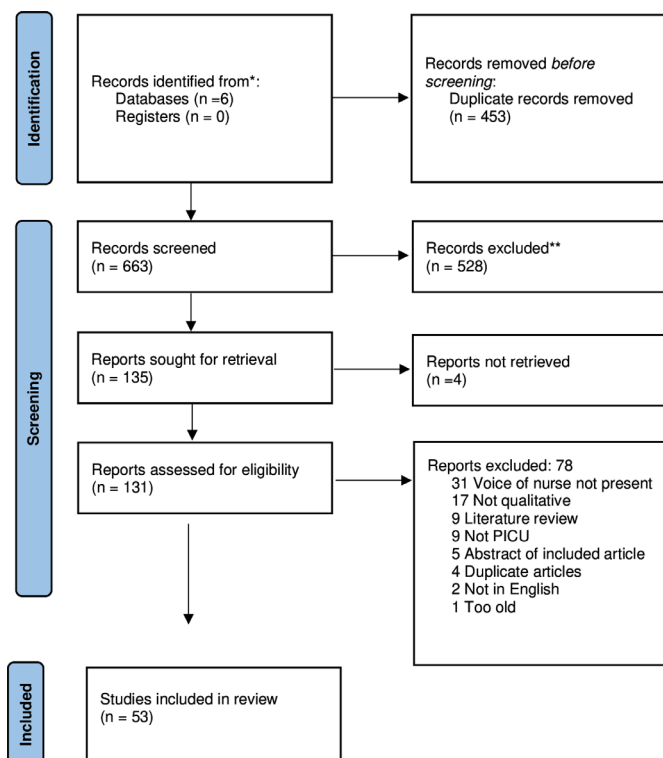
### METHODS

This review followed the six-step scoping review framework, outlined in the seminal work of Arksey and O'Malley and further developed by Levac *et al.*<sup>9 10</sup> The application of this framework is summarised in [table 1](#). The initial search strategy involved broad terms focusing on literature involving the nurse in PICU, using the population 'nursing', concept 'voice of' and context 'PICU'. The search terms are outlined in [table 2](#). The search was conducted using PubMed, Nursing (OVID), Medline (OVID), CINHAL (EBSCO), SCOPUS and Web of Science online databases. Studies were included in the initial screening if they met the inclusion criteria: publication in English; published since 2010 in peer-reviewed journals; papers identified nurses in the population studied and conducted in PICU. Research from a variety of countries was included due to the similar processes of care delivery internationally in PICU. Any research that described care

of paediatric critical care patients was evaluated. Where perspectives of parents or multiple healthcare professions are included in the literature, only the voice of the nurse was extracted unless otherwise stated. On review of the findings, a decision was made to include only qualitative literature to allow for unrestricted exploration of the voice of the nurse. While quantitative research can offer insights

**Table 2** Search terms

Keywords	
Population 'nursing'	Nurs*
Concept 'voice of'	Advocac* OR power* OR autonom* OR leaders* OR collaboration OR "decision mak*" OR "decision-mak*" OR clinical-decision-mak* OR "best interests decision*" OR best-interests-decision* OR Conflict* OR Nurse-doctor-relations* OR "Nurse doctor relationship*" OR "MDT relationship*" OR "Multi-disciplinary team* relations*" OR "Health professional relation*" OR "multi-disciplin* team relations*" OR "Medical Decision-Mak*" OR "Medical Decision Mak*" OR voice* OR influence OR impact*
Context 'PICU'	Critical care OR ICU OR intensive care unit OR Intensive care OR PICU OR paediatric intensive care OR paediatric intensive care unit



**Figure 1** This is a PRISMA flow chart detailing the article selection process for this scoping review. It outlines databased reviewed (n=6), duplicates removed (n=453), records screened (n=664), excluded in abstract review (n=529), reviewed for full text (n=135), reports not retrieved (n=4), excluded in full text (n=78) and included in the final analysis (n=53). Adopted from Page *et al.*<sup>64</sup> For more information, visit: <http://www.prisma-statement.org/>. PICU, paediatric intensive care unit; PRISMA, Preferred Reporting Items for Systematic Reviews and Meta-Analyses. \*PubMed, Nursing (OVID), Medline (OVID), CINHAL (EBSCO), SCOPUS and Web of Science online databases. \*\*Excluded in abstract screening.

into a concept, it is restricted by predefined variables and research tools aimed at extracting numerical data to better understand the concept.<sup>1</sup> Qualitative research also allows for the exploration of complex phenomena and supports the emergence of nuances that contribute to a better understanding of the topic.<sup>11 12</sup> Identified papers were imported into the screening tool Covidence. The papers were screened by abstract and subsequently by reading the full text. Findings were discussed with MB and DA for agreement that the papers met the inclusion and exclusion criteria. The selection process is outlined in figure 1. The initial search was conducted in June 2020 and was repeated in January 2023. The literature was imported into the software program NVivo V.12 for thematic analysis. Literature was coded to extract focus of study, key findings and rationale for inclusion of voice of the nurse. NVivo supports the classification and visualisation of themes facilitating the analysis of large quantities of literature.<sup>13</sup>

**Table 3** General characteristics of the articles included

Characteristic	Number (n=53)
<b>Sample</b>	
Nurses	30 (56%)
Nurses and healthcare staff	10 (19%)
Nurses and parents	4 (7.5%)
Nurses, healthcare staff and parents	9 (16.5%)
<b>Methods</b>	
Individual interviews	31 (58%)
Interviews and questionnaires	1 (2%)
Interviews and focus groups	7 (13%)
Interviews and observation	7 (13%)
Interviews and simulation observation	1 (2%)
Focus groups	4 (8%)
Observation clinical meetings and survey	2 (4%)
<b>Country</b>	
USA	16 (30%)
Canada	8 (15%)
Europe (including the UK)	15 (28%)
South America	5 (10%)
Australia	4 (7.5%)
Asia	4 (7.5%)
Multicountry	1 (2%)
<b>Location</b>	
Single PICU	40 (75%)
Single hospital PICU and NICU	5 (9.5%)
Multiple PICUs	3 (6%)
NICU, Neonatal Intensive Care Unit; PICU, paediatric intensive care unit.	

## Findings

The scoping review identified 53 articles for inclusion. The general characteristics of the articles are presented in table 3 and the contexts of the research highlighting the area of focus are presented in table 4. Most studies were conducted in a single PICU; however, some were conducted in both PICU and Neonatal Intensive Care Unit (NICU) with findings combined under the heading nursing perspective. This was attributed to the homogeneous nursing skill set and acuity in some hospitals within their PICU and NICU. Review of the included literature identified four key themes with these contexts that portray the voice of the nurse in PICU, some articles depicted more than one theme. The next sections will discuss each theme including the rationale for seeking the voice of the nurse and key findings.

## Voice of the nurse in the organisation of care in the PICU

The research presenting the voice of the nurse in the organisation of care is centred around the model of

Table 4 Contexts of findings	
Context	Reference
Families and patients in PICU	Baird <i>et al</i> <sup>14 24</sup> ; Butler <i>et al</i> <sup>22</sup> ; Coats <i>et al</i> <sup>15</sup> ; Denis-Larocque <i>et al</i> <sup>23</sup> ; Felipin <i>et al</i> <sup>16</sup> ; Frechette <i>et al</i> <sup>20</sup> ; Geoghegan <i>et al</i> <sup>46</sup> ; González-Gil <i>et al</i> <sup>19</sup> ; Greenway <i>et al</i> <sup>65</sup> ; Park and Oh <sup>21</sup> ; Vance <i>et al</i> <sup>18</sup> ; Walter <i>et al</i> <sup>53</sup> ; Watson and October <sup>52</sup>
EOL in PICU	Birchley <i>et al</i> <sup>51</sup> ; Bloomer <i>et al</i> 2015, <sup>25</sup> 2016; <sup>31</sup> Carnevale <i>et al</i> <sup>29 55</sup> ; Dopson and Long-Sutehall <sup>54</sup> ; Gagnon and Kunyk <sup>30</sup> ; Henao-Castaño and Quiñonez-Mora, 2019; <sup>28</sup> Kahveci <i>et al</i> <sup>56</sup> ; Lima <i>et al</i> <sup>66</sup> ; Medeiros <i>et al</i> <sup>2</sup> ; Mesukko <i>et al</i> <sup>26</sup> ; Meyer <i>et al</i> <sup>67</sup> ; Meyer, <sup>68</sup> ; Michelson <i>et al</i> <sup>57</sup> ; Michelson <i>et al</i> <sup>50</sup> ; Mitchell and Dale <sup>27</sup> ; Nilson <i>et al</i> <sup>3</sup> ; Poompan <i>et al</i> <sup>32</sup> ; Stayer and Lockhart <sup>47</sup>
Healthcare delivery	Bower <i>et al</i> <sup>38</sup> ; Craske <i>et al</i> <sup>37</sup> ; De Weerd <i>et al</i> <sup>17</sup> ; Deja <i>et al</i> <sup>40</sup> ; Ji <i>et al</i> <sup>69</sup> ; LaFond <i>et al</i> <sup>33 34</sup> ; Mattsson <i>et al</i> <sup>35 36</sup> ; Soares <i>et al</i> <sup>70</sup> ; Schults <i>et al</i> <sup>41</sup> ; Zheng <i>et al</i> <sup>39</sup>
Nurse as a healthcare professional	Buckley <i>et al</i> <sup>48</sup> ; Burton <i>et al</i> <sup>45</sup> ; Foglia <i>et al</i> <sup>43</sup> ; Frechette <i>et al</i> <sup>42</sup> ; Mahon <sup>44</sup> ; van den Bos-Boon <i>et al</i> . <sup>71</sup> ; Wei <i>et al</i> <sup>49</sup>
EOL, End-of-life; PICU, paediatric intensive care unit.	

family centred care (FCC). This promotes care provision centred around the needs of the family unit aiming to improve communication and minimise disruption to family life as result of hospitalisation.<sup>14-16 17</sup> The purpose of seeking the voice of the nurse in the context of FCC was attributed to exploring the barriers in implementing FCC particularly focusing on involving families with care delivery and communication with families.<sup>15 18</sup> Nurses highlighted that failure to involve families in care provision can result in increased stress for families, thus the need for gaining an understanding of the nursing experience to support better care provision.<sup>8 18</sup>

From a nursing management perspective, the voice of the nurse described FCC as an ideal model of both parental presence and participation in care, however, in reality, it was not always possible to implement due to its dependence on individual nursing support.<sup>18</sup> The delivery of FCC was described as healthcare professionals giving families a plan of care which aims to manage care delivery.<sup>18</sup> However, these plans were predominantly medically focused and provided only limited descriptions of nursing care plans, thus limiting the nursing voice. This contradicts the essence of FCC, to work with the family to plan care. While nurses supported FCC, they described barriers and enablers including visiting hours and care planning.<sup>15 16</sup> Challenges included families interrupting care with extensive questioning and increased directive involvement for children admitted for prolonged periods. The nurses suggested that these behaviours resulted in a need to split their time between families and the child, particularly when they felt that the child should be a priority.<sup>15</sup> González-Gil *et al* also noted that there was an increased parental desire to include siblings in PICU visitation, despite a lack of protocol to support it.<sup>19</sup>

Baird *et al* described the existence of explicit rules in PICU including forbidding eating and drinking at the bedside and implicit rules facilitating ward routine and care priorities, which defined expectations of parental behaviour.<sup>14</sup> Nurses identified their role as rule enforcers, monitoring parental behaviour at the bedside.<sup>20</sup> As a result, they became pseudogatekeepers, regulating the activity

that happens in this environment, such as restricting visitors and enforcing rules. The concept of nurses acting as gatekeepers regulating parental behaviours was identified frequently in the literature but it was not clear where the nurses voice is present in creating these regulations. Park and Oh focused specifically on the partnership between nurses and mothers in PICU; nurses described it as an unequal partnership due to medical knowledge of nursing staff.<sup>21</sup> As a result, nurses frequently ‘managed’ parents by limiting information given to reduce anxiety for parents and limiting participation if they felt parental presence impeded clinical care. Similarly, Felipin *et al* suggested that the process of enabling parental involvement with care is a process of facilitation and negotiation.<sup>16</sup> However, this controlled parental involvement in care was not always perceived as negative, as it encouraged parents to engage in care provision when they were reluctant to do so.<sup>22</sup> As parents developed skills and knowledge related to their child’s condition, nurses encouraged their increasing participation in care provision.<sup>16</sup> This may coincide with a reduction in acuity of care as nurses have more time to support family involvement. However, this facilitation of involvement was limited to the day-to-day care provision as medical teams acted as gatekeepers to involvement in higher-level decisions and information provision.

### Voice of the nurse providing care in PICU

This theme portrays the voice of the nurse caring for children with complex needs, caring for children at End-of-life (EOL) and providing clinical care in PICU. The paediatric chronically critically ill (PCCI) patient presents unique challenges in care, particularly for nurses. Multiple studies explored parental views, however, there were few studies capturing the voice of the nurse. Nurse’s perspectives were sought to better understand care delivery in this population. Nurses describe the unique requirements of caring for chronically ill children in PICU, and the adjustment required to create a collaborative response as the parent is perceived as ‘expert’.<sup>23</sup> Baird *et al* explored this further during interviews of nurses and family members on continuity of care; a concept where a set list of nurses



cared for the child. Nurses recognised the importance of families in providing continuity; however, they also voiced that delivering this care impacted skill maintenance and their well-being.<sup>24</sup>

Death and providing care at EOL were identified as part of working in PICU, these can occur suddenly or be expected.<sup>25</sup> The terms EOL and palliation were often used interchangeably but within this context focused on care as the child transition to comfort care. Understanding the voice of the nurse was highlighted as a factor in improving care as the clinical team transitions from cure to caring at the EOL.<sup>26</sup> Mitchell and Dale identified the lack of recognition of a child's illness as life-limiting as the biggest barrier to initiating the discussion of palliation.<sup>27 28</sup> These discussions on palliation facilitate a redirection of care focused on the comfort of the child rather than interventions to prolong life.<sup>26</sup> Nurses identified themselves as the health profession who recognised deterioration of children most frequently.<sup>27 29</sup> They felt that this early recognition contributed to a 'good' or dignified death, resulting in reduced distress for families and staff as families have more time to prepare for death. Nurses suggested that delayed decision-making impacted dignity at EOL, in particular when a 'wait and see' approach was taken, however, were not always involved in this process.<sup>30</sup> Bloomer *et al* found that the nursing role changed when care was redirected towards palliation, nurses increased their focus on the family and created opportunities for them to be with their child.<sup>31</sup> Nurses frequently valued continuity of care in this context despite not always supporting it.<sup>2 32</sup>

Overall, there was limited research describing the voice of the nurse in clinical care; however, this may be due to the qualitative focus of the search strategy. The findings predominantly focused on the voice of the nurse in the context of pain and comfort. Nurses described their understanding of pain assessment as incorporating vital and behavioural signs of the child, they used their clinical judgement rather than patient-reported scores to define pain levels.<sup>17 33–35</sup> Nurses highlighted that many existing paediatric pain tools, including verbal scales, were not suitable for PICU because of the child's conscious state despite the recommendation to use them as best practice. In this context, nurses made their decisions regarding pain based on their clinical experience, despite this not being best practice. Closely linked to pain, Mattsson *et al* explored nursing perspectives of withdrawing from sedation.<sup>36</sup> They faced the challenge of balancing patients' well-being with requirements of the unit to wean the patient from sedation and discharge them from PICU. Craske *et al* described nursing experience as a key factor in the assessment of withdrawal from sedation, though it was further enhanced by continuity of care.<sup>37</sup>

In other areas of care delivery, Bower *et al* sought nurses' experience of decision-making during medication administration, noting that nurses demonstrated a need to acknowledge interruptions despite the potential impact on their task.<sup>38</sup> Two further studies explored views

of research interventions noting nursing involvement in research planning impacted their engagement with the projects.<sup>39 40</sup> An Australian study explored nursing experiences of suctioning practices in PICU.<sup>41</sup> Nurses identified their experience as a contributing factor in making clinical decisions related to suctioning despite limited evidence to support practice.

### Voice of the nurse as a healthcare professional

The nursing voice was also present in exploring factors that cause nurses to both stay and leave PICU. Central to these factors is the concept of professional identity for PICU nurses. This was identified as a factor that influenced nurses' satisfaction with working in PICU and this concept influenced their intent to leave.<sup>42</sup> Nurses voiced a negative personal impact of caring for children who are chronically critically ill, compared with a positive impact from caring for children they described as high acuity.<sup>42</sup> This drive for obtaining clinical skills to care for high-acuity children was portrayed as a central factor in a PICU nurse's identity. Foglia *et al* explored the concept of staff retention among PICU nurses further. Nurses identified the need for a certain level of stress (eustress) in the PICU environment, but many nurses expressed concerns over significant stress when they had insufficient resources to provide ideal standard of care which had a detrimental effect on their own well-being.<sup>43</sup> Mahon noted that this contributed to nurses' likelihood to stay in PICU as they become expert in PICU nursing.<sup>44</sup> This coincided with an evolution in communication and knowledge that allowed them to be perceived as experts and thus equalising their relationships with medical staff resulting in increased contribution to discussions.

Burton *et al* found that nurses felt they were negatively impacted when they felt team and parent barriers affected their ability to provide care that reflects their own personal values.<sup>45</sup> This included when the nurse felt the child had a poor quality of life. Gagnon and Kunyk also highlighted that nurses were impacted by their burden of knowledge, the information they have as an insider but unable to share it with families.<sup>30</sup> Geoghegan *et al* described the impact of caring for children who will not recover as an important contributing factor to moral distress in PICU, although they also noted that developing attachment to these children had a positive effect on their well-being.<sup>46</sup> Stayer and Lockhart noted that there was increased distress for the nurses if the child had a lifelong illness leading to death, rather than death occurring after a shorter illness.<sup>47</sup> Burn-out was also prevalent in PICU nurses, with most nurses experiencing burn-out at some point although it is difficult to self-identify.<sup>48</sup> Burn-out was impacted, both positively and negatively, by relationships with staff and patient families, challenging patients and related work opportunities. PICU nurses also suggested that they experience burnout differently to other hospital staff due to their unique role in critical care. Wei *et al* explored strategies to reduce burnout and distress in medical and nursing staff and noted that finding meaning



in work renews the nurse's sense of purpose and increases resilience.<sup>49</sup>

### Voice of the nurse in communication in PICU

Overall, the literature lacks a clear depiction of the nurse's voice in communication and in decision-making. It was predominantly evaluated as part of broader research exploring communication in PICU, most frequently at EOL. Communication with families and medical staff presented in two domains: in the formal family meeting and informal discussions at the bedside. The role of the nurse in communication was portrayed as an 'in-between' role between families and medical teams.<sup>29</sup> Though, Michelson *et al* suggested that the nurses primarily identify their role as that of family supporter and advocate, not as communicator.<sup>50</sup> The concept of gatekeeping was evident in communication with families.<sup>52</sup> While nurses felt that families were kept well informed, they also felt that there was a limit on the information families needed to know. By controlling this information, they hoped to reduce stress and burden on the parents. Nurses described their role in informing families as reiterating the primary information given by medical teams. Other literature suggests that nurses often introduced 'snippets' of information to allow parents time to process, which suggests the nurses employ tactics to increase parental involvement in communication.<sup>51</sup> Within the formal family meeting format, nurses identified their role to support efficient communication, to advocate and provide emotional support for families, however, they were frequently absent from meetings and even when present were predominantly silent.<sup>52 53</sup> Similarly at EOL, research highlighted the need for nursing presence at these family meetings during palliative and EOL care discussions to support continuity of care at the bedside.<sup>26</sup> Nurses described their role as advantageous in providing this care as they know the child better than other health professionals and can advocate for the child when enabled to do so. This role of advocate, family supporter and providing comfort also existed when preparing a child for organ donation.<sup>54</sup> However, competing clinical demands do not always allow the nurse to be present at the meetings.

While many studies suggested that shared decision-making occurred, there was a significant variation in the nurses' participation in this process impacted by many factors including context and patient. Carnevale *et al* explored decision-making to sustain life, noting that physicians felt that nurses should not be responsible for making decisions related to the possibility of death.<sup>55</sup> Similarly, Kahveci *et al* described physicians as the primary decision-maker, making decisions on treatment and then informing families of their decisions rather than a shared decision-making process.<sup>56</sup> Nurses acknowledged their role in the team particularly their relationship with families; however, they felt it was not their place to make decisions.<sup>56</sup> Despite this nurses suggested that while they felt they did not have a responsibility in decision-making, they had a responsibility in care delivery.<sup>29</sup> Nurses raised

concerns that they struggled to deliver this care when they felt that the care was too invasive and their views on this were not valued. Nurses suggested that they could offer a significant contribution to discussions as they know the family best but felt they are typically excluded from the discussion or that their opinions were not considered, and consequently felt their contribution was undervalued.<sup>55</sup> Nurses believed that their input can lead to greater consistency in decision-making and ensure the child and families 'best interests' are considered.<sup>55</sup>

The literature also identified the silence of the nurse at key points of care. This has the potential to impact both optimal care delivery and the well-being of the nurses. Silence was directly identified at multiple points of care both through the absence of the nurse and even when present their reluctance to voice concerns. In family meetings, nurses described being uncomfortable speaking and feeling they needed permission to speak.<sup>29 52</sup> On the scant occasions that the nurse's voice was present during family meetings, they used their expert knowledge to support children and families, but frequently chose to provide care over attending meetings, limiting their ability to be heard in that context. This was highlighted by the nurses' perceived inability to advocate and support families due to their absence in meetings due to the competing demands at the bedside.<sup>29 57</sup>

### DISCUSSION

While the value of seeking the voice of the nurse has been identified explicitly in other healthcare contexts through exploring the value of nurses' voice in contributing to better care; it has only been identified indirectly in PICU through nurse's participation in research on other topics. This review portrayed the voice of the nurse within that literature. Significantly, nurses emphasised that participating in research allowed them to reflect on their professional practice in a context where their voice was otherwise unheard.<sup>3</sup> The review found that much of the literature was focused on organisation of care, in particular, FCC and on caring for certain populations of children including those with complex needs and at EOL. It also reviewed literature exploring the perspective of the nurse as a healthcare professional which highlighted the factors that define professional identity for nurses in PICU including a desire to care for acutely unwell children. The review identified common elements that mapped across all themes and were evident in communication and decision-making in PICU. This included the complexities of care provision in PICU and its impact on PICU nurses, challenges in communicating in PICU and adaptations made to support communication. Exploration of the nursing perspective aimed to better understand care provision for children while they are in PICU.

The nursing perspective on caring for children with complex illness raised opposing views in the literature, emphasising the importance of continuity of care, establishing strong relationships and open communication

with families, while concurrently voicing a reluctance for this continuity in care provision.<sup>42</sup> This is particularly pertinent due to the increase in children with PCCI and their frequent readmissions to hospital. Despite nurses recognising the importance of continuity of care, they voiced a reluctance to provide this care citing limited education and value of emotional support as barriers. Continuity of care also influenced the nurses' desire to leave the PICU environment; nurses desired a certain degree of this stress as it is a central aspect in their drive to become 'expert' in PICU.<sup>42–44</sup> The importance of clinical skills was also emphasised in the literature particularly when caring for children with chronic illness, as nurses felt this cohort of children did not require the nurses' high skill levels that were the focus of their PICU nursing.<sup>24 42</sup> Nurse educators suggested that mechanical ventilation, inotropic support airway support and arterial blood pressure monitoring are the most important skills for PICU nurses with no acknowledgement of non-clinical skills.<sup>58</sup> This further emphasised the focus on clinical skills acquisition and maintenance in PICU rather than on non-technical skills such as communication.

The concept of power in communication and care delivery was evident in PICU from the literature including within the nurse–parent relationship and nurse–Multi-disciplinary team (MDT) relationship. Within the nurse–MDT relationship, as nurses gain more experience and become 'expert' in critical care they are more comfortable expressing themselves and feel increased respect from the medical team.<sup>44</sup> Although this level of expertise was described as a technical skill rather than an inter-professional skill.<sup>24</sup> Nurses who had more experience in high acuity care used their experience to adapt to limitations of research-supporting care such as suctioning<sup>41</sup> and patient assessment.<sup>33 35</sup> Despite the technical advantage of experience, this translated to non-technical skills as they adapted communication to support families and increased their ability to contribute to discussions. This was also evident in how nurses used gatekeeping and adaptations including introducing snippets of information to families slowly to maximise understanding and acceptance.<sup>22 51</sup>

The literature clearly showed that limited nursing access to formal discussions had significant implications for families. If the nurse did not have access to the primary information, there was an increased risk of inconsistency of information for families. Nurses felt they had an understanding of families that was not appreciated by other members of the clinical team, and in some cases were required to provide medical care that they do not agree with.<sup>55</sup> In other literature, nurses were described as autonomous in their clinical care, but this autonomy decreased when more complex decisions were made regarding care planning.<sup>59</sup> This is reflective of PICU nurses' increased involvement in ventilation weaning, feeding and sedation management.<sup>37 60–62</sup> In adult ICU, reduced autonomy and perceived lack of physician–nurse collaboration reduced nurse job satisfaction and thus influenced their desire to

leave critical care.<sup>63</sup> It is reasonable to assume that this is also the case in PICU.

## Limitations

Although this literature is from multiple countries, and though there are similarities in PICU care delivery, there may have been local or cultural factors that impacted the voice of the nurse due to differences in medical–nursing relationships and cultural norms. The literature search was limited to publications since 2010, almost 30% were published before 2015 which may limit its relevance in current health systems. This is particularly pertinent in an intensive care environment with constant changes in technology and following the changes in care post-COVID-19. As the primary aim of this scoping review was to map the voice of the nurse in the existing literature, the included studies were not assessed for quality. The diversity of methodologies and settings may impact transferability of these findings; however, these findings may guide further research.

## CONCLUSION

This review presented how the voice of the nurse in PICU was portrayed in the literature. It identified key areas impacting the voice of the nurse in PICU including communication, competing priorities and changes in population in PICU. The expanding population of PCCI creates additional complexity for nurses as they have a conflicting desire to provide good care, to maintain skills and minimise their own distress. It also raises questions on many areas of care in the PICU with no literature depicting the voice of the nurse. Further research is needed to gain a better understanding of the voice of the nurse in the care of children in PICU at many time points.

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